

PRAGMATIC CAPITAL

CONTRARIAN INVESTING

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# Contrarian Investing

#### A Different Way of Investing

Contrarian investing is a distinctive strategy that deliberately challenges the prevailing market sentiment. It's a philosophy rooted in the belief that the majority opinion doesn't always equate to the right one. At its essence, contrarian investing involves buying when the majority is in a selling frenzy and offloading them when most are eagerly buying. This approach, while seemingly counterintuitive, is grounded in a deep understanding of market dynamics and human psychology.

Being a contrarian often means standing alone, isolated from the comfort of the majority's agreement. It's a position that requires not just analytical acumen but also a significant degree of courage. When a contrarian's perspective aligns with reality, the resulting rewards can be monumental. This outsized potential return is a direct consequence of the market's earlier misjudgment, given that the majority hadn't anticipated or priced in this outcome. In contrast, following the crowd typically yields modest returns. When the majority's prediction comes to fruition, the gains are often muted since the outcome was widely anticipated and already reflected in asset prices.

However, adopting a contrarian stance is not a simple endeavor. It demands a unique blend of rigorous research, unwavering conviction, and the tenacity to challenge popular narratives. Many investors, especially those in professional management roles, find it challenging to embrace this approach fully. Institutional constraints and the weight of collective opinion often dissuade managers from making audacious contrarian decisions. For instance, the fear of underperforming peers might deter a fund manager from buying a plummeting stock or shorting one that's skyrocketing.

Yet, for those who dare to think differently, the contrarian path offers unparalleled opportunities. It's not just about opposing popular opinion; it's about discerning value where others see none and recognizing pitfalls where others see promise. In the vast ocean of market participants, contrarians are the astute navigators who chart their course, undeterred by the currents of popular sentiment, and often, they reach shores laden with treasures that others never even knew existed.

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# Herd Mentality



#### Pervasive Force

Herd mentality is not an occassional event in the market- it is what makes up the market as we know it. Always has been. Always will be. Herding in the financial markets is a pervasive phenomenon where investors tend to follow the majority, often leading to irrational decision-making. This behavior is not just limited to retail investors; many professional investors, instead of conducting deep research, manage extensive portfolios to blend with the herd, focusing more on accruing management fees than on genuine performance.

One clear evidence of herding is the formation of market trends, where investors continue buying or selling a stock en masse, often in the absence of any new company earnings or significant news. This collective behavior can lead to stocks being influenced more by prevailing market sentiment than by future expectations.

Another glaring example is significant stock moves immediately after the release of news. Such rapid reactions indicate that many investors are making decisions without taking the time to gather and synthesize the new data, further highlighting the effects of herding.

Investors are supposed to buy or sell stocks based on expectations of future performance. Herding can lead to investors implicitly casting judgments on a business' future with very little data, creating a divergence between market prices and realistic future projections.

### **Closet Indexing**

For discerning investors who are willing to conduct deep research and analysis, this presents a golden opportunity to invest in assets that are mispriced due to these flawed expectations. In essence, while herding can distort market perceptions in the short term, it also creates lucrative opportunities for those willing to challenge the status quo and capitalize on the herd's mistakes.

Subtle trends often reveal deeper market dynamics. Two such phenomena that illuminate herd behavior among fund managers are closet indexing and portfolio overlap. For the contrarian investor, recognizing these trends becomes essential, as they present both a warning against mainstream tendencies and a roadmap to uncharted investment territories.

Closet indexing, or "benchmark hugging," refers to portfolio managers claiming active fund management while primarily mirroring a benchmark. Essentially, closet indexing epitomizes the herd mentality in the investment realm: managers lean on market "collective wisdom", fearing deviation from the norm, and this collective behavior can amplify price movements. For contrarian investors, it unveils potential investment opportunities.

### Portfolio Overlap

Portfolio overlapping occurs when multiple funds, often managed by different entities, hold substantially similar assets. Such overlapping indicates a herd mentality, as fund managers move collectively towards similar stock selections rather than diversifying. For discerning investors, high overlap can diminish the benefits of diversification and potentially highlight areas of the market where herding might be distorting asset values.

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### Market Ecosystem

#### Who are the Players?

In the vast expanse of the fisituation has emerged. The majority of the capital is controlled by institutional funds. By equipped to pinpoint individ-These behemoths, with their vast capital spread across a multitude of stocks, often lack the granularity to deeply understand the intricacies of individual companies. Their The composition of an investor's sheer size and the breadth of their portfolios mean that they often prioritize broader market movements over the nuances of specific stocks.

major players presents a paradox. While they wield the power to significantly influence stock prices, their insights on a company-by-company basis are often superficial. Their primary concern isn't necessarily the intrinsic value or future prospects of an individual stock but rather the broadportfolio's performance.

On the other side of the specnancial markets, a peculiar trum, hedge funds and retail investors, who collectively manage a smaller portion of the market's capital, might postheir very design, they are not sess the agility to target mispriced stocks. However, they ual stocks that are mispriced. too often fall into the trap of following the herd, rather than leading it, influenced by the massive waves created by their larger counterparts.

portfolio can be a telling sign of their investment strategy. When we delve into the number of holdings across various investment vehicles, a pattern emerges that underscores the inherent This structural design of the differences in their approaches. Mutual funds, on average, hold well over 100 stocks. On the other hand, hedge funds, which are often perceived as more agile and opportunistic, have portfolios with a little over 100 stocks on average. How deeply can they understand each stock?

### Structurally Flawed

Herd mentality is not merely a psychological phenomenon but is intricately woven into the very structure of large investment vehicles. Mutual funds, passive funds, and even hedge funds, despite their varied strategies, inadvertently contribute to this collective behavior.

Institutions 75%

> Institutions account for an overwhelming 75% of daily trading volume, underscoring their dominant role in the financial markets. Given this substantial influence, the strategies employed by these institutional entities can significantly drive price movements and trends, often creating ripple effects that impact both other institutional players and retail investors alike.

Non-Fundamental 90%

> An overwhelming 90% of daily trading volume is driven by non-fundamental investing strategies, underscoring that a surprisingly small portion of traders are making decisions based on a deep understanding of the actual stocks they buy or sell. This dominance of non-fundamental approaches creates a massive opportunity.

Retail 25%

> Retail investors, comprising 25% of daily trading volume, often find themselves navigating the currents set by the massive tides of institutional trading. This reactive posture, combined with occasional informational disparities and emotional biases, can lead retail investors to commit timing and valuation errors.

**Stock Picking** 10%

> Conversely, the 10% of daily trading volume attributed to fundamental stock-pickers represents a bastion of deep analysis and contrarian viewpoints. These market participants, often swimming against the tide, delve into the intricacies of companies, looking for value and opportunities often overlooked in a landscape dominated by nonfundamental strategies.

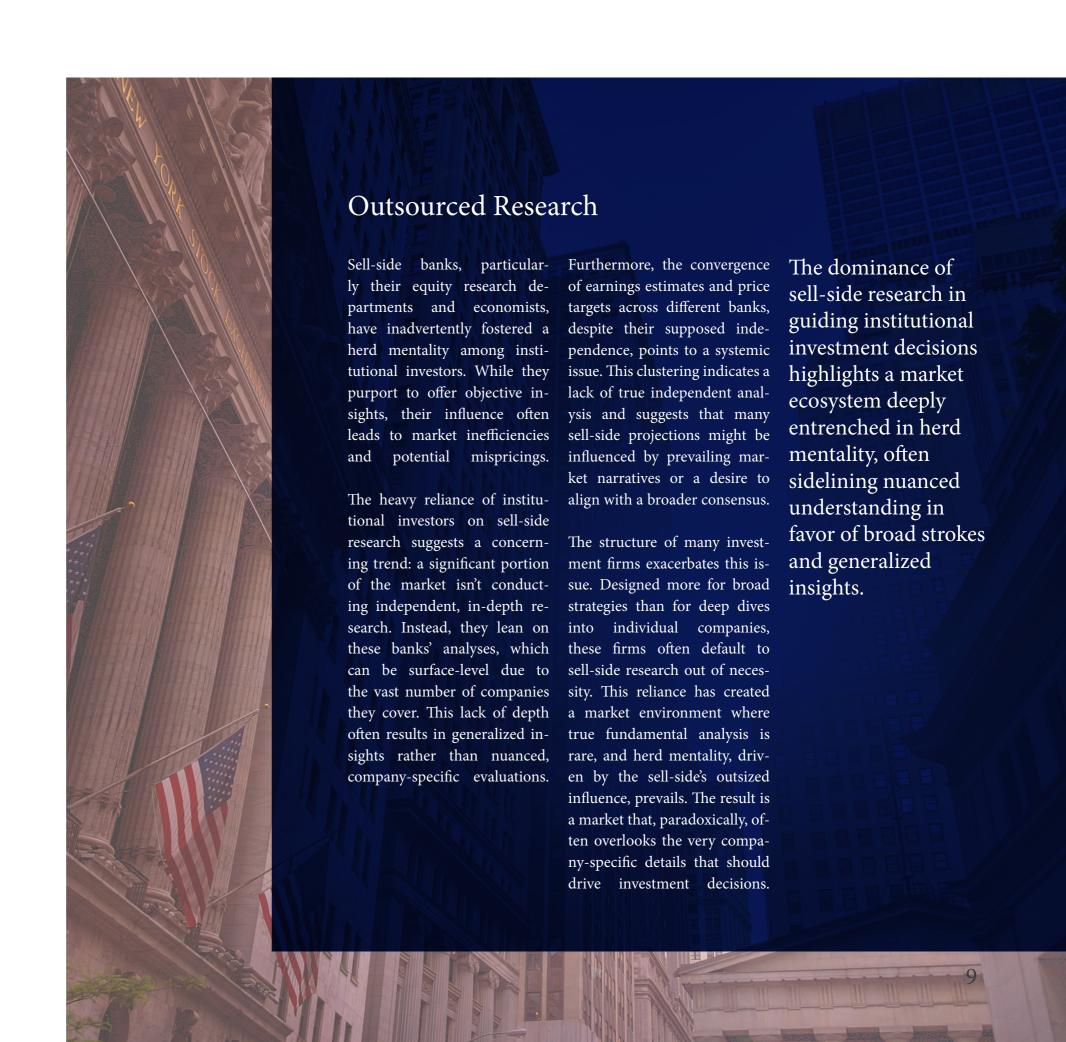
### Echo Chamber

The role of the financial press in the investment landscape cannot be understated. These platforms, which include television channels, newspapers, online publications, and more, wield significant influence over the perceptions and actions of both institutional and retail investors. However, their modus operandi often inadvertently amplifies the herd mentality that already exists in the market.

#### The Herd has a Platform

One of the primary reasons for this amplification is the selection bias in their guest appearances. Financial press platforms, in their quest for viewership and relevance, tend to invite guests who align with the prevailing market sentiment. For instance, during a bullish market phase, the majority of experts featured might be those who advocate for further upside, while contrarian voices are sidelined. This creates an echo chamber where the same bullish narratives are reiterated, reinforcing the prevailing sentiment and potentially driving more investors to join the bullish bandwagon.

Moreover, the nature of the 24-hour news cycle means that headlines are often sensationalized to capture attention. In this environment, nuanced discussions about individual businesses, their unique value propositions, competitive advantages, customer bases, or specific challenges, often take a backseat. Instead, broad market trends, macroeconomic factors, or generalized sentiments dominate the discourse. This generalized approach can lead to oversimplification, where the intricacies of individual businesses are overshadowed by the broader market narrative.



### Common Contrarian Cases

The prevailing herd mentality in financial markets frequently gives rise to distinct contrarian scenarios. As institutional investors react en masse to broad industry trends, isolated data points, or overlook potential turnaround stories, they inadvertently create temporary mispricings in individual stocks. These situations present a unique window for contrarian investors to capitalize on. By entering when the majority is momentarily out, they position themselves advantageously, awaiting the market's eventual realization and correction of its oversight.

#### Industry Sell-Off

An industry sell-off represents a prime contrarian investment scenario, where industry-wide fears, often triggered by a few underperforming entities, lead to a sharp decline in stock prices across the board. This broad-brush approach by institutional investors can unjustly impact even stellar companies.

Despite some businesses showcasing resilience against prevailing concerns, their stock values might still plummet. For astute contrarian investors, such sell-offs unveil opportunities to capitalize on undervalued yet strong companies.

#### Snap Judgement

The market notoriously overreacts to isolated data points, such as a single quarter's revenue miss, often neglecting the deeper operational contexts. Institutional investors tend to prioritize surface-level numbers over in-depth insights, resulting in premature decisions.

Inconsequential news stories can also provoke undue sell-offs. These snap judgments, lacking a holistic perspective, underscore the market's propensity for shortsightedness and offer genuine contrarian opportunities for astute investors.

#### **Turnaround Story**

Institutional investors, often skimming the surface, overlook signs of a company's revival after past missteps. Their tendency to follow the herd means they hesitate until others invest. However, businesses that have strategically realigned often exhibit positive shifts in operational and financial data.

Recognizing these nuances ahead of the crowd offers contrarians a distinct advantage. This approach requires patience and conviction, but the rewards can be significant when the market eventually catches on.

## The Pragmatic Approach

Pragmatic's contrarian investing approach is rooted in capitalizing on the market's herd mentality, particularly the structural inefficiencies of massive investment funds. Recognizing the pervasive influence of sell-side banks and the financial press, Pragmatic seeks opportunities where the majority may be misinformed or overly influenced by generalized insights. This strategy aims to exploit the gaps left by broad-brush investment behaviors, targeting genuine value and potential that others overlook.

#### Pure Contrarian

Pragmatic's approach to contrarian investing stands distinctively apart in a market where many claim the title but few truly embody the essence of contrarianism. At Pragmatic, the strategy is not just about thinking differently; it's about acting decisively when conditions are ripe. For a long position to be initiated, a stock must have experienced significant downward movement, ensuring that the entry point is distinctly advantageous. Conversely, to go short, a stock must have seen substantial upward momentum.

Such a strategy ensures a cost basis that is unparalleled, as the prerequisite of massive selling or buying activity before even considering a position guarantees an entry point that most other investors won't have. In a world of gray areas, Pragmatic's contrarian strategy offers crystal clear, black and white decision-making, ensuring true value is captured.

### Deep Research

At Pragmatic, our contrarian stance is underpinned by a rigorous and comprehensive research methodology. We delve deep into the intricacies of each business, dissecting its operational dynamics, industry landscape, and the broader market's perceptions and potential misconceptions. Our commitment is not just to swim against the tide, but to do so with a profound understanding of the waters.

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By meticulously analyzing historical data, current market conditions, and making future operational projections, we ensure that our contrarian positions are not based on mere contrariness, but on a well-founded belief stemming from exhaustive research. This holistic approach allows us to discern genuine opportunities where others see none, and to navigate potential pitfalls with a clarity that only true understanding can provide.

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